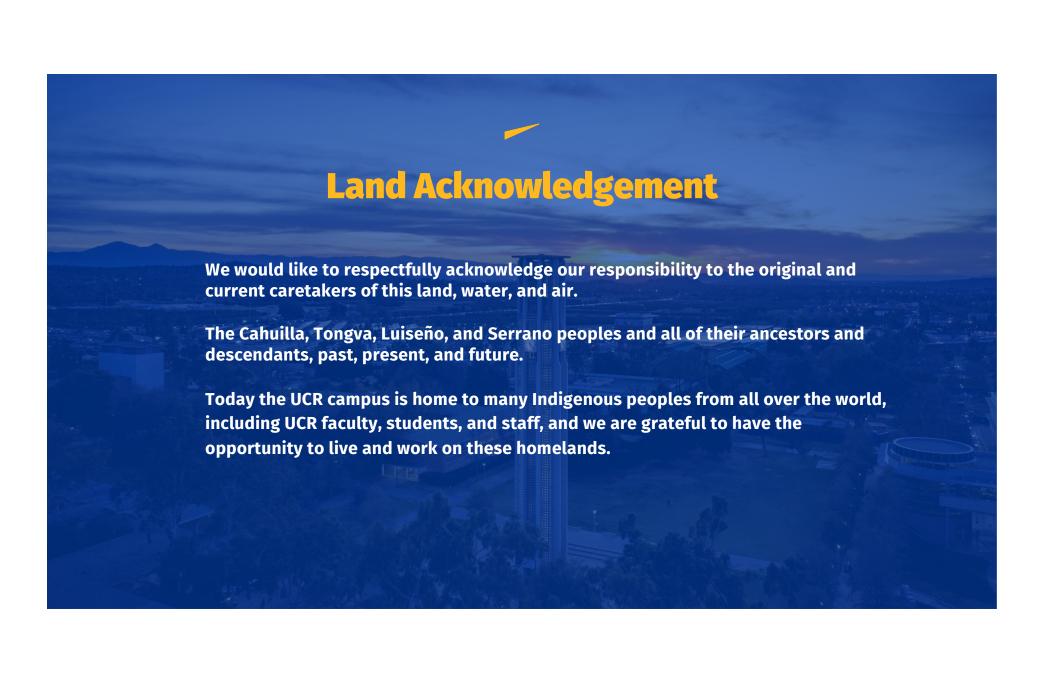
New Faculty Orientation

October 15, 2025







Welcome, New Faculty

Mechanical Engineering

Kavan Hazeli Professor

Research focus: Optimizing multifunctional materials, additive manufacturing techniques

Eunjeong Hyeon Assistant Professor

Research focus: Advanced decision-making & automation techniques for transportation systems

Salvador Mayoral

Associate Teaching Professor

Research focus: Aeroacoustics & ground effect aerodynamics

Ahmad Mohammadpanah Assistant Teaching Professor

Research focus: Dynamics, spherical parallel robots, generative design







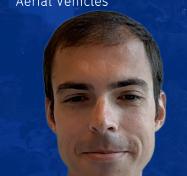


Welcome, New Faculty

Igor Asspasojevisor,

Research focus: Robotics, trajectory optimization & Aerial Vehicles

state estimation for Micro



Fatemeh Asgarinejad

Assistant Teaching Professor, ECE

Research focus: CS & EE Education, Machine Learning Applications



Howard Salis

Professor, CEE

Research focus: Design methods for engineering synthetic biological systems

Arameh Masou **Assistant Tjeaching** Professor, BIEN

Research focus: Polymer synthesis and characterization, biomaterials for bio applications







Speaker Agenda

- Graduate Education & Research
- Undergraduate Education
- Computing and Technical Support
- Finance and Business Operations
- Marketing/Websites/Communications
- Contracts and Grants
- Academic Personnel
- Q&A
- Panelist Session & Lunch



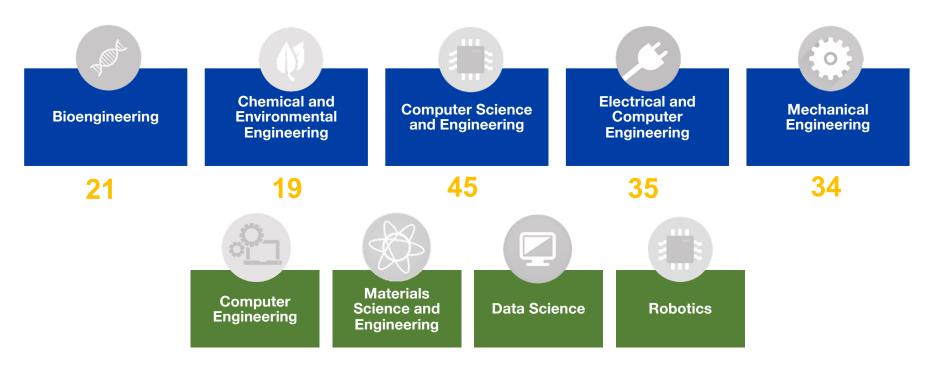


Goal: Get Connected to BCOE

- Meet colleagues who can facilitate your success
- Learn how their group can help you succeed
- Know who is in each group and what their role is
- Get tidbits of advice to make things as easy as possible



Departments & Programs



BS Programs ABET Accredited through 2031





Research Centers & Facilities

- Center for Environmental Research and Technology (CE-CERT)
- Winston Chung Global Energy Center (WCGEC)
- Center for Robotics and Intelligent Systems (CRIS)
- Center for Ubiquitous Communication by Light (UC-LIGHT)
- Center for Networked Configurable Command, Control and Communications for Rapid Situational Awareness (NC4)
- Center for Industrial Biotechnology (CIB)

- Center for Advanced Neuroimaging (UCR-CAN)
- Center for Research and Education in Cyber Security and Privacy (CRESP)
- Energy, Economics, and Environment Research Center
 (E3)
- Center of Innovative Materials for Energy and Environment (UC-KIMS)
- Center for Superconductive Quantum Electronics (CSQE)







2025 NSF CAREER Award Winners









2024 NSF CAREER Award Winners





Ioannis Karamouzas, Associate Professor Computer Science



Elaheh Sadredini, Assistant Professor Computer Science



Yan Gu, Associate Professor Computer Science





2024 NSF CAREER Award Winners





Jun Sheng,
Assistant Professor
Mechanical
Engineering



Ran Cheng,
Associate Professor
Electrical & Computer
Engineering



Juhong Chen,
Assistant Professor
Bioengineering







Major Awards to Junior Faculty



\$1 M

M. Salman Asif, Associate Professor

\$400K

Ming Liu, Associate Professor





\$300K

Jiachen Li, Assistant Professor

\$2M

Mingxun Wang, Assistant Professor





\$300K

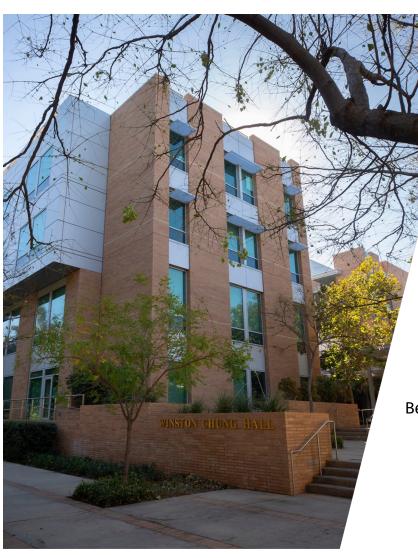
Ahmed Eldawy, Associate Professor

\$470K

Hang Qiu, Assistant Professor







BCOE Rankings A UNIVERSITY AND COLLEGE ON THE RISE

Top 60

No. 28

No. 3

U.S. public research engineering colleges U.S. News & World Report, 2025

Computer Science Institution

U.S. csrankings.org, 2025

Hispanic STEM graduates in the nation National Science Foundation, 2023

BEST RETURN ON INVESTMENT

Top 40

No. 6

5 Stars

Best Engineering Schools by Salary Potential

Payscale.com, 2023

Public Universities Making an Impact

Princeton Review, 2024

Quality education, affordability & outcomes

Money Magazine's Best Colleges, 2024



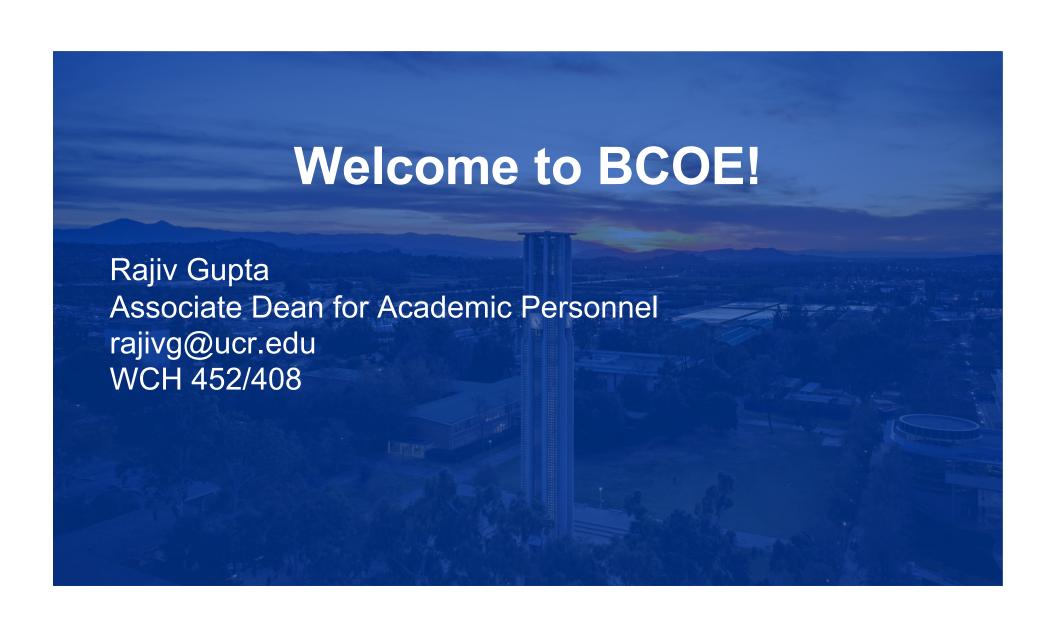




UC Riverside recently became a member of the **Association of American Universities**







BCOE Research and Graduate Education

Matthew Barth

Associate Dean, Research and Graduate Education



Graduate Students are the engine of University Research

Graduate Program Contacts:

- Department Chairs:
 - Always willing to help
 - Often very busy
- (Faculty) Graduate Advisors:
 - Typically one advisor for admissions, one advisor for enrolled students; some departments have a single person for both
 - Work with chairs, college, and graduate division
- Staff Advisors:
 - In the trenches, they know all the graduate student operational details
 - Excellent first place to start

Note that grad students are unionized, we need to follow specific procedures

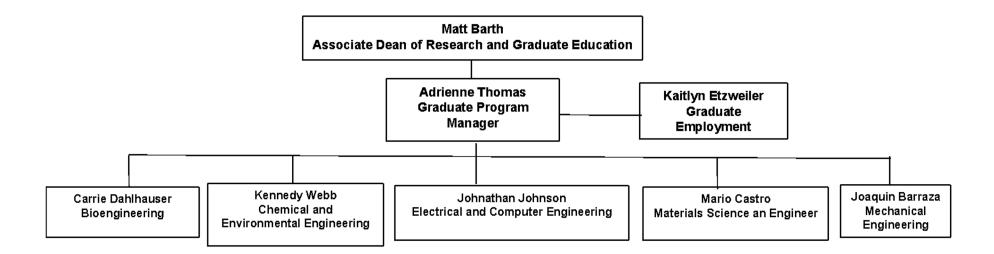


Graduate Faculty and Staff Advisors (2025)

Program	Faculty for Admissions	Faculty for enrolled students	Staff Advisor
BioEngineering	lman Noshadi	Hyle Park	Carrie Dahlhauser
Chemical & Environ. Eng.	Georgios Karavalakis	Yujie Men	Kennedy Webb
Computer Science & Eng.	Zhiyun Qian	Zhiyun Qian	Will Lee-Ladoceur (as of October 20, 2025)
Computer Engineering	Hyoseung Kim	Hyoseung Kim	Marlene Garcia
Electrical and Computer Eng.	Nanpeng Yu	Wei Ren	Johnathan Johnson
Mechanical Engr.	Bhargav Rallabandi	Chen Li	Joaquin Barraza
Materials Science & Eng.	Ruoxue Yan	Richard Wilson	Mario Castro
Robotics	Ioannis Karamouzas	Ioannis Karamouzas	Johnathan Johnson (Temporary)
Computational Data Science	Vassilis Tsotras	Vassilis Tsotras	Marlene Garcia



Graduate Student Success Team





Graduate Student Recruitment Timeline

- Application Deadlines: (see https://graduate.ucr.edu/deadlines)
 - January 5th for offers with financial aid
 - June 1st for domestic students (admission only)
 - June 1st for international applications (admission only)
- Applications arrive centrally, sent to the departments
 - Departments usually have spreadsheet of applicants
 - Departments carefully admit/reject, college then approves applications (note that fellowships will be limited in 2026)
- Grad Student (with fellowships):
 - Acceptance Deadline: ~April 15th
 - Grad students without fellowships: we are flexible with acceptance

Note that some independent grad students may be available right away



Financial Aid for Ph.D. Admits

- 1st two quarters are typically covered by fellowship
 - Faculty get don't incur costs for the first two quarters (new faculty get 3 quarters)
 - Third quarter is covered either by GSR or TA
 - Fellowship details are tailored by departments, depending on qualifications
 - Note that graduate fellowships can be used as grant cost share
 - In 2026, there will be fellowship allocation limits for each department (due to budget limitations)

TA-ship

- TA-ships are available to grad students on a quarter-by-quarter basis
- These can be part of the grad student offers
- Talk to the graduate staff advisors if you want your student to have a TA-ship
- In 2026, TA-ships will be limited due to budget limitations
- Other Fellowship Opportunity exist
 - Grad division, BCoE, departments, external

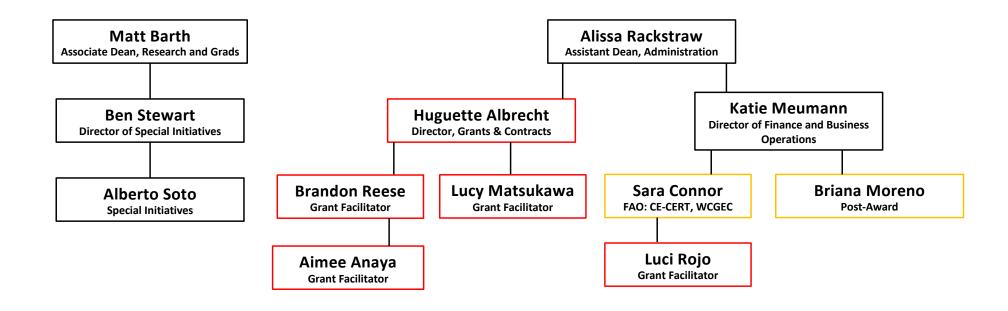


Research Proposals & Funding

- Proposal Submission Process (Pre-Award)
 - College office provides support (BCOE C&G office):
 - Huguette Albrecht <u>halbrecht@engr.ucr.edu</u>, Brandon Reese <u>breese@engr.ucr.edu</u>,
 Aimee Anaya <u>aanaya@engr.ucr.edu</u>, Lucy Matsukawa (<u>lmats003@engr.ucr.edu</u>)
 - CE-CERT and WCGEC: Lucila Rojo <u>Irojo@cert.ucr.edu</u>; Sara Connor<u>sconnor@cert.ucr.edu</u>
 - For large, multiple investigator grant proposals: Benjamin Stewart bstewart@ucr.edu
 - Office of Research and Economic Development (RED)
 - This office is solely authorized to submit and accept proposals/awards
 - Tech Transfer Office
 - Non-Disclosure Agreements (NDAs)
- Post-Award:
 - Post-award administration is handled by your department's administrative cluster
 - Expenditure tracking
 - Staffing, payroll, travel, contract/grant reports, etc.



Pre-Award Organizational Structure



Primary Proposal Preparation

Secondary Proposal Preparation



Research Proposals Process (using Kuali)





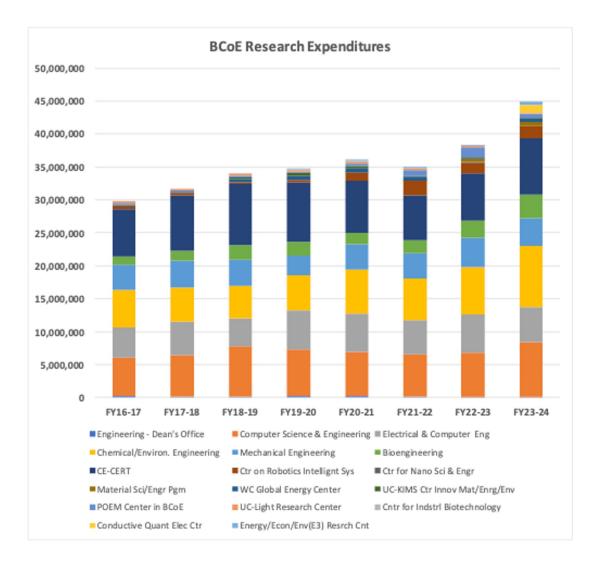
Cost Share

- BCoE has detailed cost share policies and procedures (see intranet)
 - Please share this with investigators that want to do cost-share
- All cost share letter requests need to get associate dean signature
- Cost share is tracked per investigator

PI-by-Exception

- BCoE allows PI-by-exceptions
- Each proposed project needs to be approved by associate dean





BCOE Research **Expenditures**



BCOE Research Centers

(all shapes and sizes)

- Center for Environmental Research and Technology (CE-CERT)
- Center for Industrial Biotechnology (CIB)
- Center for Networked Configurable Command, Control and Communications for Rapid Situational Awareness (NC4)
- Center for Robotics and Intelligent Systems (CRIS)
- Center for Research and Education in Cyber Security and Privacy (CRESP)
- Center for Ubiquitous Communication by Light (UC-LIGHT)
- Energy, Economics, and Environment Research Center (E3)
- Center for Data Science (CDS)
- Winston Chung Global Energy Center (WCGEC)
- Center of Innovative Materials for Energy and Environment (UC-KIMS)
- Center for Superconductive Quantum Electronics (CSQE)

Why Centers?: Resources, facilities, collaboration, name recognition, bigger awards, etc.



Matthew Barth

Associate Dean, Research and Graduate Education

barth@ucr.edu 951-827-2992 WCH 454 CE-CERT 121



Welcome to the

Marlan and Rosemary Bourns College of Engineering!

We Engineer Excellence

Welcome New Faculty

Huinan Hannah Liu

Professor of Bioengineering, the Stem Cell Center, and the Materials Science and Engineering Associate Dean of Student Academic Affairs



Advising (OSAA team)

Petitions Learning community Graduation planning Support students

Office of Student Academic Advising (OSAA) Team



Roderick Smith
Director



Terri Phonharath
Asst. Director, DTSE



Oswaldo Osuna Enrollment



Kimberly Wolf Curriculum Planner



Vicente Velazquez-Gamboa Enrollment



Malcolm Manuel Mechanical Eng. & MSE



Maletina Lolesio Mechanical Eng.



Michael Cruz Comp Sci, CSBA, Compt. Engr



Desmond Harvey
Chemical &
Environmental
Engineering



Rachel Segura Comp Sci, CSBA, Compt. Engr



Cindy Aguilar Bioengineering



Joceyln Catano Comp Sci, CSBA, Compt. Engr



Grecia Alfaro Comp Sci, CSBA, Compt. Engr



Thomas McGraw Electrical Engineering

Office of Student Academic Affairs

MISSION – acting on behalf of the BCOE and its departments, the advising office *supports engineering* students in achieving their full academic potential by providing guidance and services which enhance students academic development.

The first line of contact regarding academic concerns and opportunities!!!

REFER STUDENTS TO BCOE OFFICE OF STUDENT ACADEMIC AFFAIRS ON ALL ACADEMIC AND ENROLLMENT CONCERNS!!!!!

Short list of what we do

Advise and Mentor

We advise and mentor students on academic matters, support their success, academic and personal growth. We are generally the first line of contact regarding academic concerns.

Enforce Policy

Uphold academic policies of the university, BCOE, and its departments, explain policies, communicate options to students.

Things we do to support Departments and Faculty

Course Scheduling--Working with the Chairs, we develop the course schedule for all undergraduate programs.





Enrollment Management--We monitor enrollment ensuring compliance with policy; we manage concurrent enrollment, and all forms of adding and withdrawing from courses.

Working together... We Engineer Excellence

Student Success Support

BCOE Transfer Center Engineering Career Development Undergrad Research and Internships Resume & Interview Skill Workshops Career Info Session featuring Engineering Companies

Job Searching Techniques Workshop



Guadalupe Ruiz
Director of
Student Success
Center &
Professional
Development



Fernanda Rojas Professional Development Coordinator, Student Orgs.



Mai Temraz Student Success Coordinator, Undergrad Research Programs

Guest Speakers Panel

FE/EIT/PE
Training
& Info
Sessions

Visits & Tours at Engineering Companies

STEM & Engineering / Technical Career Fairs Graduate & Professional School Info Sessions

And More!

https://transfer.engr.ucr.edu/- Engineering Transfer Student Center Students Orgs - https://bcoelc.com/organizations



Our Students Impact Factor vs. Impact

Always keep in mind:

- you are a role model
- you are a mentor
- likely the first person with advanced degrees that they interact
- you can make a difference in many lives



Undergraduate Research – Invaluable for student.

What is there for you?

At the very least:

- needed assistance in the lab
- possible verified graduate student
- publications, visibility





Undergraduate Research Programs

- NSF MacREU (e.g. MSE, ECE)
- NIH B2B
- NIH B2D
- NIH MARC U-STAR
- UC LEADS/MSRIP
- CAMP
- RISE

- CIRM RAMP & STRIDE
- HSI Summer Bridge
- UC-Mexico Program
- Medical Scholars Research Program
- Mini-grant for Undergraduate Researchers
- · Chancellor's Research Fellowship
- NSF STEM Scholars





Undergraduate Research – Invaluable for student.

What is there for BCOE?

Our recruitment tool: freshmen, transfer, GPP, international - what makes us different in their eyes.



Involvement (Service)

With university: Undergraduate Journal, Mini Grants, Undergraduate Research Symposium, major scholarship application preparation (Fulbright, Goldwater,...)

With community: RUSD Science Fair – (mentoring, judging, presenting), MS/HS Science Project Mentoring, MS/HS Teachers in the lab... - very valuable activities and connections for your grants



Outreach & Pathway Team: MESA Program



Carlos Gonzalez
Director



Vanessa Guzman MESA Program Coordinator



Ruth Arriaga BCOE Outreach Coordinator

Mission Statement (MESA California)

"MESA enables educationally disadvantaged students to prepare for and graduate from a four-year college or university with a math-based degree in areas such as engineering, the sciences, computer science, and mathematics...

- Our Outreach/Connection with Local Schools
- (K-12 schools and community colleges)
- Engaging and enriching STEM opportunities for our region's underserved students...
- Serve 30+ Schools in Inland Empire (Riverside and SB county)
- Collaborate with other pre-college campus outreach units: Trio, Upward Bound, SOM pathway

MESA California Contact Information

https://ucrmesa.weebly.com/
(participant site)

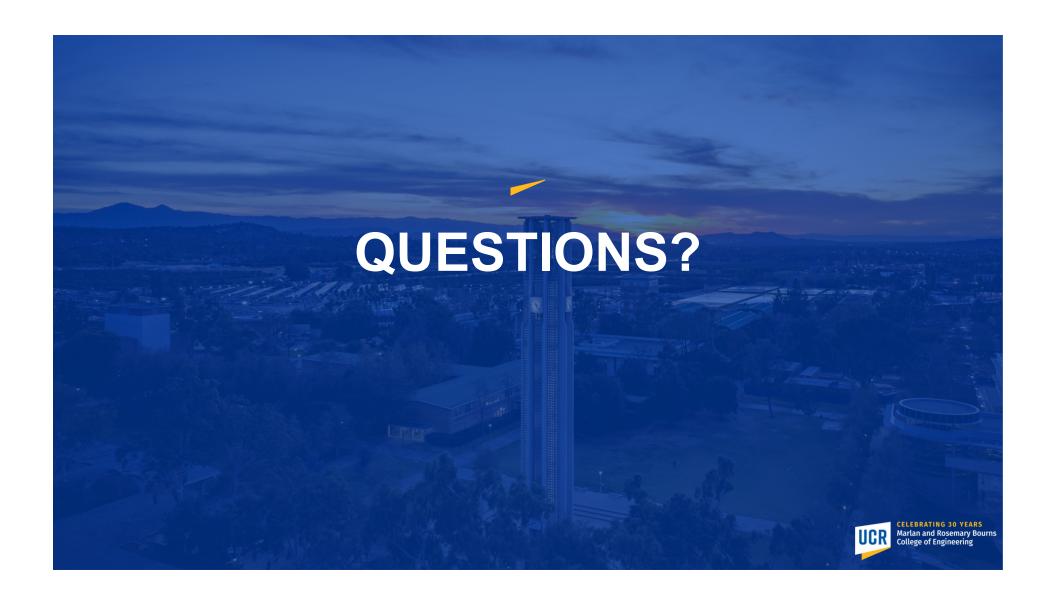
https://mesa.engr.ucr.edu/

https://mesa.ucop.edu (statewide program site)

Director: Carlos Gonzalez carlosg@engr.ucr.edu









BCOE IT – Two teams working together

BCOE Systems

Direct support for BCOE except for CSE

Coordinated support with CSE Systems

Services (not an exhaustive list)

- · Administrative computing
- Research computing
- Technical troubleshooting
- File services
- Websites for departments, centers, and labs
 - https://websites.engr.ucr.edu

CSE Systems

Direct support for CSE

Coordinated support with BCOE Systems

Services (not an exhaustive list)

- · Administrative computing
- Research computing
- · Technical troubleshooting
- File services



ENGR vs Campus Accounts

ENGR Accounts

Used for:

- BCOE Email Lists
- · Logon to BCOE managed systems
- Card Access Getting and granting access to BCOE spaces
- VPN being assigned to the correct section of the campus VPN

Campus Accounts (aka NetID)

Used for:

- Email (R'Mail/Google)
- · R'Space (and other campus apps found within)
- Wireless
- VPN



Systems Offices

BCOE Help Desk

- https://systems.engr.ucr.edu
- Winston Chung Hall 107
- (951) 827-2236
- <u>bcoesystems@ucr.edu</u>

CSE Systems

- Winston Chung Hall 105
- csesystems@ucr.edu

Tom Gregory (Director of IT, BCOE)

- Winston Chung Hall 111
- (951) 827-2452
- tgregory@ucr.edu

Victor Hill (Manager of Technical Operations)

- Winston Chung Hall 105
- vhill@ucr.edu



Finance and Business Operations New Faculty Orientation

October 15, 2025



Meet the Team

Dean's Office



Alissa Rackstraw Assistant Dean/CFAO, Finance and Administration



Katie Meumann Director, Financial and Business Operations



Robert Godoy Bioengineering & Chemical/Environmental Engineering



Nicole Kramer Electrical and Computer Engineering & CRIS, E3, & CSQE



Grace Caslavka Computer Science and Engineering & Computer Engineering Program



Robert Godoy Mechanical Engineering, Material Science & Engineering & Masters Online

Finance and Administration

- Financial and Budgetary Support
- Post Award Administration
- Purchasing/Procurement
- Faculty Reimbursements
- Travel Administration
- Payroll/Personnel Actions

For financial and administrative applications (Concur, Kuali, UCPath, etc.), visit the Rspace portal: rspaceportal.ucr.edu

Each unit has specific members of the team who handle purchasing, travel, payroll, reporting, etc.

These team members our part of BECCEMM administrative cluster and the CSE/CEN team and they work together to support all of these areas. See slides 6 & 7 for details.



Important Reminders

Initial Complement Funds/Start-Up Package

- · Managed by Dean's Office; reports come from your unit
- · 6 years to spend
- Regular reporting (review and approve)

Internal Allocation Accounts

- Managed by Dean's Office; reports come from your unit
- Established once you have faculty designated funds
 - Academic Year Faculty Salary Savings Allocations
 - Funds for BCOE Appointments including Chairs/Directors and Associate Deans
 - Allocations for Indirect Cost for Indirect Cost Return
 - Allocations for MSOL Incentives

Financial and Business Processes (Travel, Purchasing, Reimbursements, etc.)

- Managed at the department level
- Schedule time to meet with Financial and Administrative
 Officer to understand UCR policies and procedures

Post Award Administration

- Managed at the department level
- Schedule time to meet with Contract and Grant Analyst to understand the process
- For complex or escalated issues, contact Katie Meumann in the Dean's Office

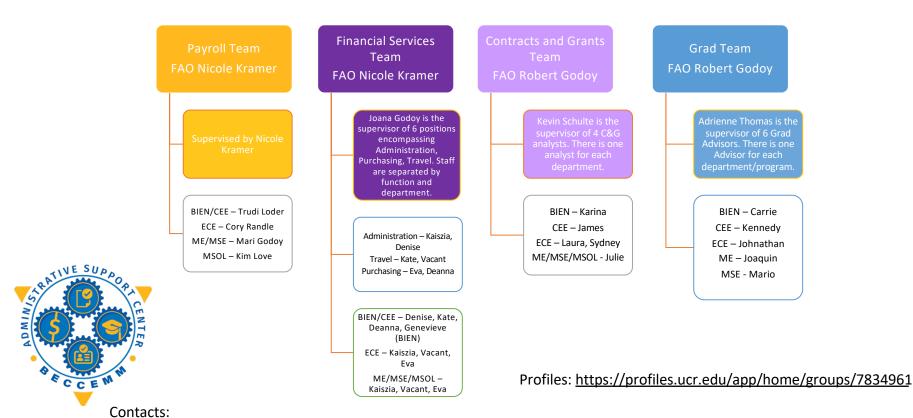


Suggestions to Consider

- Meet with your departmental staff to become familiar with UCR policies and procedures.
- O2 Don't hesitate to ask questions or raise concerns.
- \bigcirc Be proactive with the administration of your financial resources.
- Plan ahead and solicit support when needed, especially for travel and event. Remember purchases need lead time.

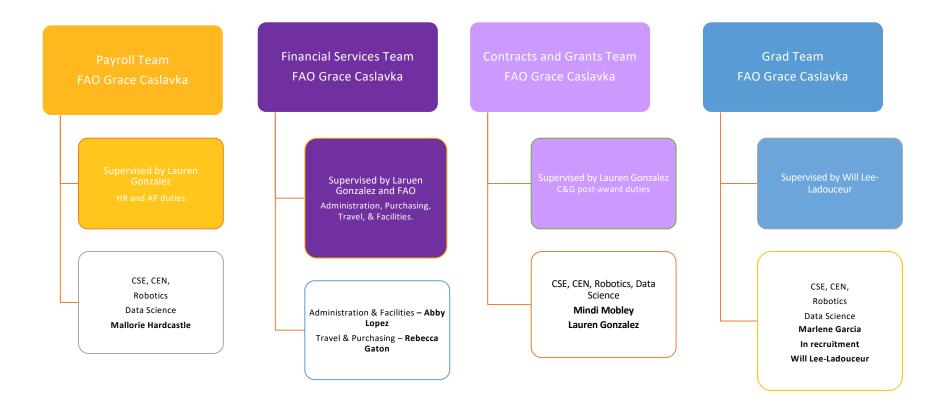


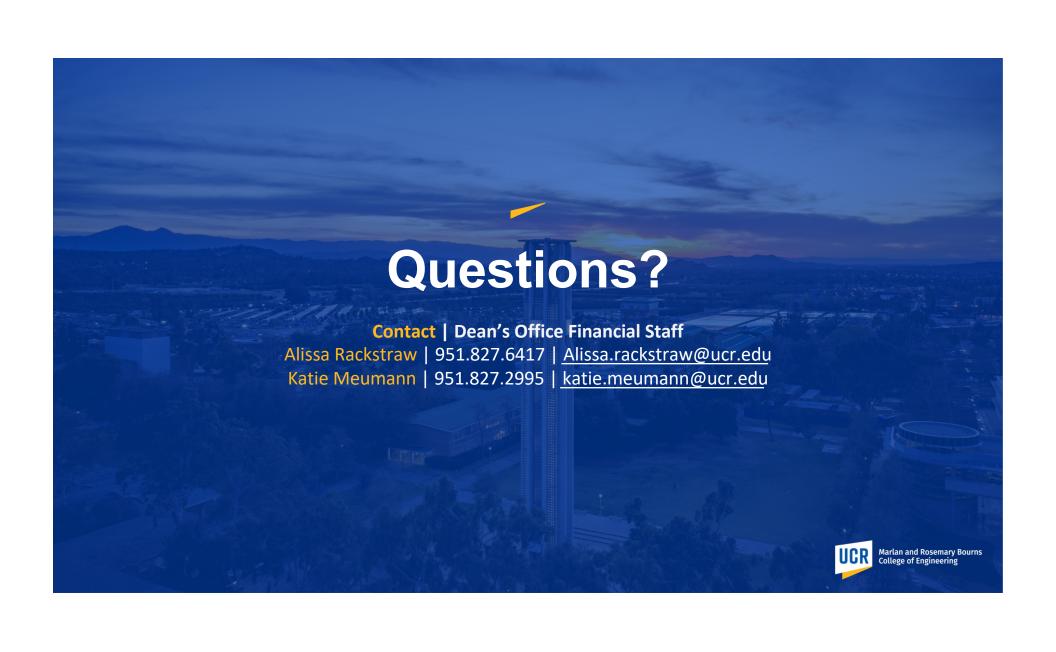
How is the BECCEMM Center Organized



All the second s

How are CSE, CEN, Robotics & Data Science Organized





New Faculty Orientation Fall 2025 Marketing & Communications

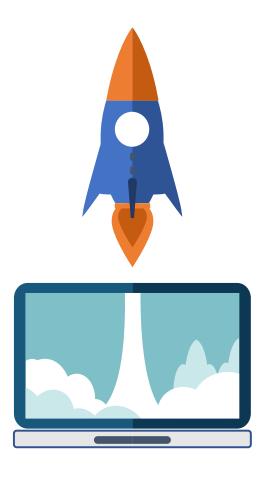
Cristina Sanford, Ed.D. October 15, 2025

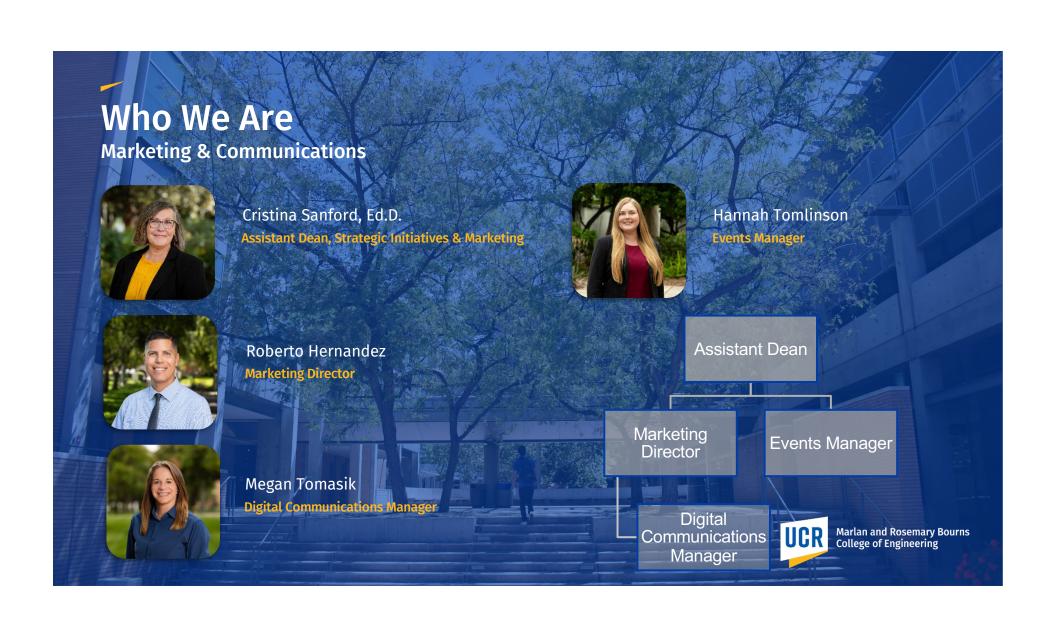


Our Objective

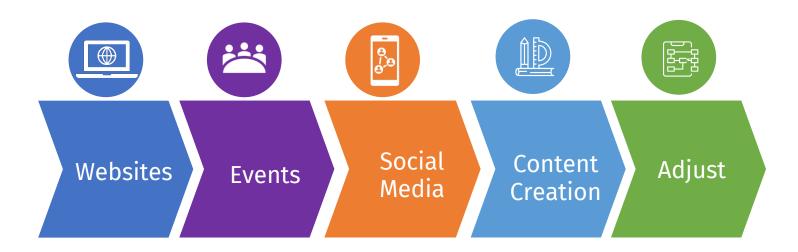
Elevate the college's reputation through storytelling, visibility, and engagement.







What We Do





Student success stories



Revved Up on Robots

Brandon Marcus showcases his research and publishing successes as one of the first two students to receive an undergraduate robotics from the Bourns College of Engineering

uly 16, 2025

Folding laundry, cooking, and driving are just some of the things Brandon Marcus wished he didn't have to do.

But what if a robot could do them?

"My interest in robotics stems from liking the idea of a theoretical world where I don't have to do the mundane tasks," said Marcus, a robotics graduate at the Marlan and Rosemary Bourns College of Engineering (BCOE). "There are many repetitive tasks that take up many hours of my life, and the prospect of having to do less or none of that sounds quite nice."

Marcus's engineering interests have propelled him to success as a student researcher in robotics and artificial intelligence. He is the co-author of a major research publication that was recently accepted for inclusion in a prestigious robotics and automation flagship







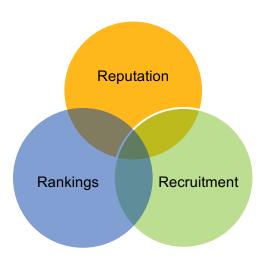


Events and partnerships













Our Channels











Main Website www.engr.ucr.edu

LinkedIn
/company/bourns
-college-ofengineering-ucriverside

X /ucrbcoe Instagram / ucrbcoe

YouTube @BournsCollege



Contacts & Resources



Marketing Department

marketing@engr.ucr.edu



Templates, Logos, etc.

https://intra.engr.ucr.edu/marketing



Websites (Profile & Lab)

UCR Profile: https://systems.engr.ucr.edu/help/ucrprofile Website Request: https://websites.engr.ucr.edu/webmaster@engr.ucr.edu



Event

marketing@engr.ucr.edu Events.ucr.edu



News

UCR News: https://news.ucr.edu/





The BCOE Contracts and Grants Office (C&G Office)

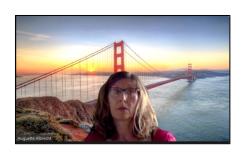
Brandon Reese, Grant Facilitator

October 15, 2025



The BCOE C&G Office: your shop for anything pre-award

The team



Huguette Albrecht halbrecht@engr.ucr. edu



Brandon Reese breese@engr.ucr. edu



Aimee Anaya aanaya@engr.ucr. edu



Lucy Matsukawa lucy.matsukawa@ucr. edu



Presentation Overview

- 1. Terminology and acronyms
- 1. What we do
- 3. Kuali Research
- 4. Timeline for submission of proposals to RED
- 5. Proposal preparation summary

Some terminology and acronyms that are commonly used in pre- and post-award contexts

RED: Research and Economic Development Office

SPA: Sponsored Programs Administration

SPO: Sponsored Programs Office

KUALI Research: Campus proposal submission tracking and Approval system

AOR: Authorized Organizational Representative

Sponsor: The entity providing the funds

Prime: Project lead (prime applicant) or sponsor lead (prime sponsor)

DC: Direct costs (what goes to you)

IDC: Indirect costs (what goes to the institution), or F&A: Facilities and

Administrative costs, or Overhead

What we do

We work on anything related to pre-award, including:

Advertising funding opportunities relevant to BCOE faculty

Provide advice on building a funding portfolio

Discuss potential submissions with you

Assist with preparing proposals

Submit proposals to RED (tracked via KUALI)

Pre-award budget revisions and just in time (JIT) documents preparation

What we do

Help with preparing proposals includes:

Always:

- Read the solicitations
- Develop budgets and budget justifications
- Collect all the proposal documents and upload them to the submission portals
 - NSF: Research.gov (you create the proposal and give us access)
 - Other Funding Agencies: Grants.gov (Cayuse)
 - PI submits after having received approval from RED
- Review the proposal components for compliance
- Prepare KUALI boards for proposal submissions to RED

Sometimes (proposal type and time):

- Provide proposal checklists and/or project description outlines and templates
- Perform technical editing

KUALI Research

UC Riverside uses KUALI Research to track all the activities related to external funding.

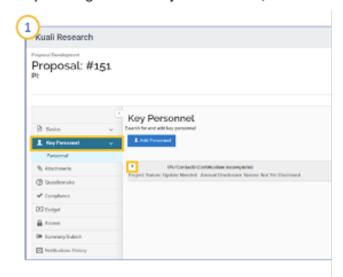
When you apply for funds via UC Riverside, The Regents of the University of California are usually the applicants and therefore the award recipient.

When is a KUALI board needed?

- Whenever RED is involved
- All proposals except when they're internal to UC Riverside
- Pre-proposals and white papers that have to be submitted via RED

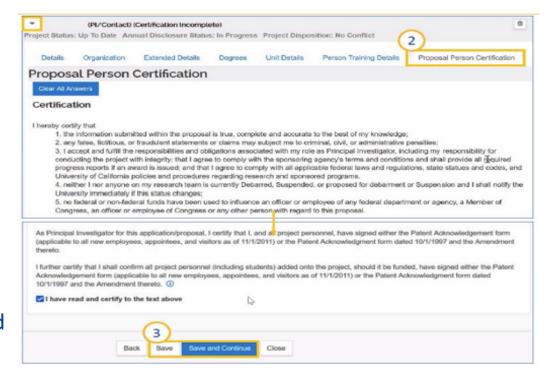
Approving a KUALI board

Step 1-Navigate to the Key Personnel tab, then click the arrow (next to the PI's name) to point downward.

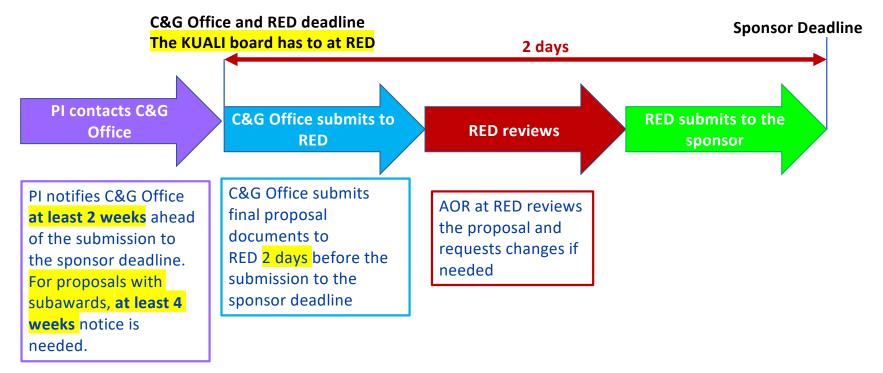


Step 3: Under Summary/Submit, click approve to route the proposal forward

Step 2-Click the Proposal Person Certification tab and complete the required questions.



Timeline for preparation and submission of proposals to RED



Exception to the RED 2-day rule

When a proposal isn't ready on time for the RED review, the PI has to send an email to his AOR to request more time and explain why the extra time is needed.

AORs are assigned by departments

Bioengineering: Tim LeFort

CEE: Victoria Sissac

CSE: Victoria Sissac

ECE: Tim Wolfe

ME: Victoria Van Mouwerik

MSE: Tim Wolfe

Grant preparation process summary

C&G website: https://intra.engr.ucr.edu/pre-

You notify us at least 2 weeks ahead of the sponsor deadline, or more depending on the type of proposal, and share the solicitation with us

To get started, you provide the project title, performance period (start and end dates), and budget specifications to us (Equipment is defined as an item of property that has an acquisition cost of \$5,000 or more and an expected service life of more than one year.)

You email us your documents

Grant preparation process summary

For NSF proposals

You create the proposal in Research.gov and give us access by going to:

- → Manage personnel and subaward organizations
- → Manage Personnel
- → Add Other Authorized User

You share the proposal with an AOR when the proposal is final and ready for submission by going to:

- → Proposal ID
- → Proposal details

Wishing you success with securing funding!







Questions?

CPSU

Central Personnel Service Unit Academic Personnel, Human Resources, Payroll



Cecilia Gonzalez
Director
College-wide oversight for
Academic Personnel, HR



Tiffany Lindsey
AP/HR Analyst
Academic HR/AP compliance
for ECE, Ce-Cert, and Dean's
Office. Professional
Researchers Union



Veronica Valenzuela
HR/AP Analyst
Academic HR/AP
compliance for BIEN, CEE.
Unit 18 Lecturer Union



Angelique Jones
HR/AP Analyst
Academic HR/AP
compliance for CSE, ME.
Post Doc Union



Sim Mai

HR Generalist

College-wide staff personnel, employee relations, and ASE/GSR employment compliance (UAW Union)



Emily Kirkland
HR Generalist
College-wide staff, leave administration,
UCPath corrections, and ASE/GSR
employment compliance (UAW Union)



Merit & Promotion Process

Rajiv Gupta

Associate Dean for Academic Personnel Amrik Singh Poonian Chair in Computer Science



Features of M&P System

- Frequent Evaluation
- Flexibility Rewards Performance
- Transparency

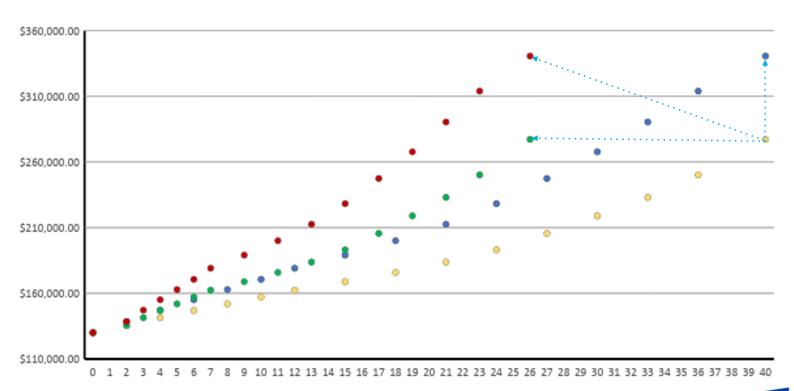


Rank and Step System

CHART I – NORMAL TIME IN STEP					
Assistant Professor	Associate Professor	Full Professor		Distinguished Professor Above Scale	Normal Period of Service at Step
Step	Step	Step	Step	No Steps	
I II III IV* V VI	I II III IV V	I II III			2 years 3 years 3 years 3 years
		IV			3 years
		V	VI VII VIII IX		3 or more years 3 or more years 3 or more years 3 or more years 4 or more years
				no steps/ just merits	4 or more years between merit advancements



Rewards Performance





Evaluation Steps

Department: Evaluation by Peers

Department letter is shared with the candidate

Dean evaluates

Dean's letter may accompany the evaluation

University-Wide Committee: CAP

CAP minutes are added to the file

VPAP & Provost Evaluate the file

VPAP adds a letter

Notification of decision is accompanied with all of the above letters providing ample feedback



Questions?

